

City of San Diego Guide to Submitting Subcontractor Outreach Program (SCOP) Documentation

Overview

The subcontractor outreach program applies to all city-funded construction contracts in excess of \$100,000. This program allows the City of San Diego to maximize subcontracting opportunities to smaller and more diverse firms.

To be eligible for award, the five apparent low bidders, at time of bid opening, must submit documentation of their subcontractor outreach efforts. All documentation must be submitted within three (3) City working days following the close of business on the day the bids were opened.

Failure to achieve a minimum of 80 out of 100 points will render a bid non-responsive and will result in its rejection.

Points are awarded on a pass/fail basis; no partial points will be awarded. Therefore, it is imperative that SCOP submittals be complete and includes all items outlined in each indicator.

In order to help assist bidders in understanding the requirements of the Subcontractor Outreach Program, we have compiled examples of key indicators necessary for successful submission of outreach documentation. Please review the following pages to help assist in understanding the requirements of outreach indicators.

It is the goal of the City of San Diego's Equal Opportunity Contracting Program (EOCP) to assist bidders in meeting both mandatory and voluntary outreach goals on all construction projects. EOCP staff has compiled lists of subcontractors by trades, which are available for review at all pre-bid meetings and upon request.

If you have any questions, comment or concerns, please feel free to contact the Equal Opportunity Contracting Program during normal business hours, by calling 619-235-5785.

**** NOTHING SET FORTH IN THIS GUIDE SUPERSEDES THE INFORMATION STATED IN THE PROJECT BID SPECIFICATIONS. ****

Date Sensitive Indicators

The following SCOP indicators are date sensitive:

Submittal of SCOP Documentation

<u>Indicator</u> <u>Deadline</u>

2 - Pre Bid Attendance Waiver
 4 - Broad Based Advertisement
 5 - Written Notice to Subcontractors
 8 - Request for Assistance from Recruitment/Placement Agencies
 Prior to scheduled pre-bid meeting date
 10 Calendar Days prior to bid submittal
 15 Calendar Days prior to bid submittal

Submittal of SCOP Documentation 3 Working Days <u>after</u> the bid opening

<u>Indicator</u> **Deadline** <u>Dates</u> 2 – Pre Bid Attendance Waiver Prior to scheduled pre-bid meeting date Prior to April 22 4 - Broad Based Advertisement **10 Calendar Days** *prior* to bid submittal April 12 5 – Written Notice to Subcontractors 10 Calendar Days prior to bid submittal April 12 8 – Request for Assistance from Recruitment/Placement Agencies **15 Calendar Days** *prior* to bid submittal April 7

APRIL

3 City Working Days <u>after</u> the bid opening

April 29

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
			1	2	3	4
5	6	7 15 CDP	8 14 CDP	9 13 CDP	10 12 CDP	11 11 CDP
12 10 CDP	13 9 CDP	14 8 CDP	15 7 CDP	16 6 CDP	17 5 CDP	18 4 CDP
19 3 CDP	20 2 CDP	21 1 CDP	22 Bid Opening	23 1 CWD	24 2 CWD	25
26	27 3 CWD	28	29	30	CDP – Calendar Days Prior	CWD – City Working Days

^{**} Sample on calculating the indicator deadlines based on an April 22nd bid opening date. **

Indicator 2 – Pre Bid Attendance Waiver (5 Points)

All bidders must attend the pre-bid meeting scheduled by the city to inform all bidders of the requirements for the subject project.

In order to receive full credit for indicator 2, the bidder must:

- -Arrive on time and attend the entire meeting, no credit given if you arrive late or leave early
- -Sign the attendance sheet (copies will be provided at the end of the meeting)

If the bidder cannot attend the scheduled pre-bid meeting **waiver may be requested**. The bidder must certify, in writing, prior to the scheduled pre-bid meeting, that they are already informed and understand the project requirements; the City may waive the requirement for pre-bid meeting attendance and award points.

In order to receive full credit for indicator 2, using a waiver, the bidder must:

- Fax or mail a waiver letter PRIOR to the scheduled pre-bid meeting
- Submit the fax transmittal confirmation or the copy of the metered envelope or certified mail receipt with the SCOP documentation package.

Please see the sample pre-bid attendance waiver that follows.

1212 Main Street, Suite B, San Diego CA 92111

April 20, 2010

City of San Diego Equal Opportunity Contracting Program 1200 Third Avenue, Suite 200 San Diego, CA 92101

Re: Waiver for Pre-Bid Meeting

To Whom It May Concern:

I am aware of an understand the requirements for the City of San Diego's Subcontractor Outreach Program (SCOP) and would like to waive my attendance to the pre-bid meeting for the below referenced project.

Project Title: (Insert Project Title)

Pre-bid Date: (Insert Pre-bid meeting date)

We are aware that this project has a goal of _____% subcontractor participation goal (DBE/DVBE/MBE/WBE/OBE).

Sincerely,

(Insert your name)
(Insert your position/title)

p. 1 April 20, 2010 09:36

				,	
Fax/Phone Number	Mode	Start	Time	Page	Result
96192355209	NORMAL	1, 09:36	0' 34"	1	* 0K

Al's Contracting

1212 Main Street, Suite B, San Diego CA 92111

April 20, 2010

City of San Diego Equal Opportunity Contracting Program 1200 Third Avenue, Suite 200 San Diego, CA 92101

Re: Waiver for Pre-Bid Meeting

To Whom It May Concern:

I am aware of an understand the requirements for the City of San Diego's Subcontractor Outreach Program (SCOP) and would like to waive my attendance to the pre-bid meeting for the below referenced project.

Project Title: (Insert Project Title)

Pre-bid Date: (Insert Pre-bid meeting date)

We are aware that this project has a goal of _____% subcontractor participation goal (DBE/DVBE/MBE/WBE/OBE).

Sincerely,

(Insert your name)
(Insert your position/title)

Indicator 3 – Identification of Sufficient Subcontracting Work (10 Points)

Bidder has identified and selected specific work items in subject project to be performed by sub-bidders. The bidder provides proof that they have subdivided total contract work requirements into smaller portions or quantities to permit maximum active participation.

To earn points for this indicator the contractor must:

- Have work areas listed in the contents of their advertisement (See indicator 4).
- Have work areas listed in the contents of their written notice to subcontractors (See Indicator 5).

Please remember to:

- 1. List any work area that you cannot complete (as a prime) for subcontracting opportunities.
- 2. If, as a prime, you are able to complete all the work areas yourself:
 - a) Identify work areas that are potential areas to subcontract even though you are capable of doing these work areas yourself.
 - b) Perform an outreach to the suppliers which are specific for the project.
- 3. ALL bid-listed work areas MUST be represented in your SCOP documentation.

In order to receive full credit for indicator 3, the bidder must provide documentation of indicator 4 and indicator 5, which will demonstrate compliance with this indicator.

Indicator 4 – Broad-Based Advertisement (10 Points)

Not less than 10 (ten) calendar days prior to submittal, the bidder must provide proof that they conducted an advertising campaign that was designed to reach all segments of the San Diego Community by advertising in:

- -Newspapers
- -Trade Associations Publications
- -Special Interest Publications
- -Community Papers
- -Other Media

Advertisement must be specific and must be worded to ensure it *does not exclude or limit* the number of potential respondents.

To earn full credit for indicator 4, the bidder must:

- **Publish** advertisement ten (10) days **prior** to bid due date.
- **Ensure** the advertisement is published on time and that the wording is correct.
- **Must** meet a one (1) day, one (1) publication **minimum**.
- Advertisement **must** be in a reputable publication.
- **Must** provide proof of publication by:
 - a) Submit the publication affidavit which must include a legible copy of the entire advertisement.
 - b) Submit the original ENTIRE page of the publication in which the advertisement appears.
- When publishing in newspapers, the advertisement should be in the Bids Wanted, Legal Notices section of the Classified Ads, Subcontracting Opportunities or Business Opportunities *NOT* the Employment Opportunities Section.
- Advertisement should include the following:
 - a) City of San Diego's project name, bid number, bid date & time.
 - b) Areas of work to be subcontracted/supplied.
 - c) Firm's name, contact person's name, contact person's address, contact person's telephone number.
 - d) Information regarding availability of plans and specification and bidder's policy concerning assistance in obtaining bonds, lines of credit and /or insurance.
 - e) Advertisement MUST NOT be LIMITING.

Remember – If you state a deadline, those solicited should have ample time to respond to the advertisement.

See the sample advertisement and proof of publication dates that follows.

SAMPLE OF ADVERTISEMENT

AL'S CONTRACTING

REQUESTING SUB BIDS FROM QUALIFIED

DBE/DVBE/MBE/WBE/OBE

SUBCONTRACTORS & SUPPLIERS FOR THE FOLLOWING:

PROJECT NAME
BID NUMBER
BID DATE & TIME

ADDITIONAL INFORMATION: AL'S CONTRACTING IS REQUESTING SUB-BIDS FROM ALL QUALIFIED DBE/DVBE/MBE/WBE/OBE SUBCONTRACTORS AND SUPPLIERS FOR THE FOLLOWING TRADES:

CONCRETE, DRYWALL, ELECTRICAL

FOR INFORMATION ON THE AVAILABILITY OF PLANS AND SPECIFICATIONS AND THE BIDDER'S POLICY CONCERNING ASISTANCE TO SUBCONTRACTORS IN OBTAINING BONDS, LINES OF CREDIT, AND/OR INSURANCE, PLEASE CONTACT OUR OFFICE.

AL'S CONTRACTING

1212 MAIN STREET, SUITE B, SAN DIEGO, CA 92111

TELEPHONE: XXX-XXX-XXXX FAX: XXX-XXXX-XXXX

EMAIL: ALSCONTRACTING@MAIL.COM

PROOF OF PUBLICATION AFFIDAVIDT

Proof of Publication of
(Your firm's name here)
Copy of Ad included here

STATE OF CALIFORNIA

County of San Diego

I am a citizen of the United States and a Resident of the County aforesaid; I am over the age of eighteen years, and not a party to or interested in the above-entitled matter. I am the principal clerk of the printer of the

CONTRACTOR WEEKLY

A newspaper of general circulation, printed and published 7 times weekly in the City of San Diego, County of San Diego, and the State of California; that the notice, of which the annexed is a printed copy, has been published in each regular and entire issue of said publication and not in any supplement thereof on the following date(s):

I certify (or declare) under penalty of perjury that the forgoing is true and correct.

Dated at San Diego, California, this 12th day of April 2010

Alicia Brown

Signature

Indicator 5 – Written Notice to Subcontractors (10 Points)

Not less than 10 (ten) calendar days prior to bid submittal, the bidder provided notice of its interest in receiving sub-bids on subject contract to business enterprises with an interest in performance of identified work items. Contents of letters must include:

- City of San Diego's Project Name;
- Name of Bidder;
- Areas of Work Available for Subcontracting;
- Contact Person's Name and Telephone Number;
- Information on Availability of Plans and Specifications; and
- Bidder's Policy Concerning Assistance to Subcontractors in Obtaining Bonds,
 Credit Lines and/or Insurance

In order to obtain full credit for indicator 5, the bidder must:

- Fax or mail letters within the specified time frame
- Include all of the requirements listed above in the letter's language
- Submit copies of each of the letters sent or on master notification AND
 - a) If mailed: copies of the metered envelopes or certified mail receipts
 - b) If faxed: copies of the fax transmittal confirmation sheet(s). No credit given for error messages, busy, cancelled, etc.

See the sample written notice to subcontractors.

1212 Main Street, Suite B, San Diego CA 92111

	April 1	.2, 2010
	Mike's 545 Br	Estimator S Concrete Poadway Ave. Bego, CA 92101
	Re:	Request for Sub Bids Project Title: (Insert Project Title) Pre-bid Date: (Insert Pre-bid meeting date)
	To Wh	om It May Concern:
	bids fr	ontracting is bidding on the project referenced above as a Prime Contractor. We are seeking subom DBE/DVBE/MBE/WBE/OBE subcontractors, and material and/or equipment suppliers in the of work included in, but not limited to, those listed below:
		(List specified work areas here)
	Suite E Oppor	Specifications, and Project Requirements may be viewed at our office locates at 1212 Main Street, 3, San Diego, 92111, Monday through Friday from 8:00 am to 5:00 pm. Al's Contracting is an Equal tunity Contractor and will attempt to assist disadvantaged businesses in obtaining Bonding, nce, and Lines of Credit.
	Projec	have any questions or are interested in participating in this project, please contact Al Cuevas, t Estimator at XXX-XXX-XXXX, at least one day prior to the bid due date to review with us your sed scope of work.
	Sincer	ely,
		ica Carbajal t Administrator
am am am	bidding not bidd bidding	know if you are/are not bidding by checking all appropriate boxes and faxing this letter to XXX-XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX

1212 Main Street, Suite B, San Diego CA 92111

	April 1	2, 2010
		Estimator
		Concrete
		oadway Ave.
	San Di	ego, CA 92101
	Re:	Request for Sub Bids
	ive.	Project Title: (Insert Project Title)
		Pre-bid Date: (Insert Pre-bid meeting date)
		The bid bate. (misert the bid meeting date)
	To Wh	om It May Concern:
	A.V C.	
	bids fr	ontracting is bidding on the project referenced above as a Prime Contractor. We are seeking subom DBE/DVBE/MBE/WBE/OBE subcontractors, and material and/or equipment suppliers in the of work included in, but not limited to, those listed below:
		(List specified work areas here)
	Plans,	Specifications, and Project Requirements may be viewed at our office locates at 1212 Main Street,
	Suite E	3, San Diego, 92111, Monday through Friday from 8:00 am to 5:00 pm. Al's Contracting is an Equal
	Oppor	tunity Contractor and will attempt to assist disadvantaged businesses in obtaining Bonding,
	Insura	nce, and Lines of Credit.
		have any questions or are interested in participating in this project, please contact Al Cuevas,
	-	t Estimator at XXX-XXX, at least one day prior to the bid due date to review with us your
	propos	sed scope of work.
	Cinnan	
	Sincer	ely,
	Veroni	ica Carbajal
		t Administrator
	rrojec	CAUTHINISTRACOT
Dloace	ا عبر اما	know if you are/are not bidding by checking all appropriate boxes and faxing this letter to XXX-XXX-XXXX.
		this project
	_	ing this project \square
		this project as a supplier only \square
	_	this project as a DBE/DVBE/MBE/WBE/OBE
N		

Indicator 5 - Sample of Metered Envelope

Metered Stamp Here Potential Subcontractor/Vendor Street/P.O. Address City, State, Zip Code Your Company Name Street/P.O. Box City, State, Zip Code

METERED DATE <u>MUST</u> BE LEGIBLE/READABLE

Indicator 6 – Follow-up to Initial Solicitations (10 Points)

The bidder must provide proof that they followed up on initial solicitations of written notice to subcontractors to determine interest in specific portions of project work, answered questions, recorded telephone quotes, and recorded subcontractors' interest in bidding on any portion of subject project. All information submitted in the bidder's telephone log *will be verified*.

In order to get full credit for indicator 6, the bidder must:

- Document all efforts to follow up the initial solicitations made in indicator 5 by contacting ALL subcontractors/vendors to whom letters were sent to.
- Calls must be made *after the letters have been sent and before the deadline*. A telephone log must be submitted, as proof of follow-up, with the minimum requirements:
 - a) Project name
 - b) Name of person calling
 - c) Name of company called
 - d) Contact person's name
 - e) Date of call
 - f) Time of call
 - g) Result of conversation
- Bidders must follow up at least once with all subcontractors/vendors with whom you left messages.

Things that will be considered:

- Were calls made during inappropriate times (i.e. During lunch hour or too late in the day)?
- Was a second follow up call made with all companies where messages were left?
- Was the result of the conversation reviewed (i.e. If a subcontractor/supplier had offered to provide a quote but does not, you must follow up)?

See sample telephone log.

Follow Up Telephone Log

		ıts									
Bid Date:		Comments									
		Will Bid									
		Spoke With									
Bid Number:		Time Called									
		Date Called									
		Scope of Work Date Called Time Called			(
		Phone									
	cing the Calls:	Certification									
Project Title:	Name of Person Placing the Calls:	Name of Company									

Follow Up Telephone Log

Bid Number: KXXXXXX		Comments									
Bid N		Will Bid	Yes	Yes	Yes	Yes	Yes	Yes			
01		Spoke With	Jasmine	Angel	Mike	James	Jake	Madison			
Bid Date: 4/22/10		Time Called	11:30 AM	1:35 PM	10:00 AM	2:30 PM	9:30 AM	11:30 AM			
Bic		Date Called	4/10/10	4/10/10	4/11/10	4/11/10	4/12/10	4/12/10			
	ner	Scope of Work	Landscaping	Landscaping	760-345-6789 Concrete/Finish	619-432-109 8 Concrete/Finish	Demo Work	Demo Work			
scape	Al Cuevas, Owi	Phone	619-987-6543	858-456-7890 Landscaping	760-345-6789	619-432-1098	858-123-4567	619-678-9012			
wenue Street	ing the Calls:	Certification	MBE	OBE	OBE	DBE	WBE	DVBE			
Project Title: Palm Avenue Streetscape	Name of Person Placing the Calls: Al Cuevas, Owner	Name of Company	Gabe's Landscaping	Diaz Landscaping	Mike's Concrete	Jimmy's Concrete	ACE Demo	Sander's Fast Demo			

Indicator 7 – Provision of Plans, Specifications, and Requirements (10 Points)

Bidder provided interested sub-bidders with access to plans, specifications, and requirements for subject project.

Bidder must provide subcontractors detailed information on how, where and when interested parties can obtain the plans and specifications for the project.

In order to obtain full credit for indicator 7, the bidder must provide this information within indicator 4 and/or indicator 5.

Indicator 8 – Request for Assistance from Recruitment/Placement Agencies (10 Points)

Not less than fifteen (15) calendar days prior to bid submittal, bidder requested assistance from agencies which recruit and place subcontractors. A list of such agencies is available from EOCP and included here. Other organizations which promote subcontractor activities may also be contacted.

Letters should be sent to all the listed agencies and must contain:

- The specified work areas for subcontracting
- City of San Diego project name
- The bidder's name
- Contact person's name
- Contact person's address
- Contact person's telephone number

In order to obtain full credit for indicator 8, the bidder must:

- Include language in their letter stating the recruitment of DBE/DVBE/MBE/WBE/OBE
- Include the specified work areas
- Fax or mail the letters on time
- Submit copies of each of the letters sent or on master notification AND
 - a) If mailed: copies of the metered envelopes or certified mail receipts
 - b) If faxed: copies of the fax transmittal confirmation sheet

See List of Recruitment/Placement Agencies that follows and Sample Letter.

1212 Main Street, Suite B, San Diego CA 92111

	April 6,	2010
	•	
		t Person
		ment Agency/Association Name
		s Line 1
		s Line 2
	Phone:	
	Fax:	
	Re:	Request for Sub Bids
		Project Title: (Insert Project Title)
		Pre-bid Date: (Insert Pre-bid meeting date)
	To Who	om It May Concern:
		ntracting is bidding on the project referenced above as a Prime Contractor. We are requesting sistance in recruiting DBE/DVBE/MBE/WBE/OBE subcontractors, and material and/or equipment
	•	ers in the areas of work included in, but not limited to, those listed below:
		(List specified work areas here)
	Suite B Opport	Specifications, and Project Requirements may be viewed at our office locates at 1212 Main Street, , San Diego, 92111, Monday through Friday from 8:00 am to 5:00 pm. Al's Contracting is an Equal runity Contractor and will attempt to assist disadvantaged businesses in obtaining Bonding, and Lines of Credit.
		forward a list of subcontractors no later than April 11, 2009.
	•	nave any questions regarding this project, please contact Al Cuevas, Project Estimator at XXXXXX.
	Sincere	ely,
		ca Carbajal Administrator
I am b I am n I am b	idding t ot biddi idding t	now if you are/are not bidding by checking all appropriate boxes and faxing this letter to XXX-XXXX-XXXX. his project ng this project his project as a supplier only his project as a DBE/DVBE/MBE/WBE/OBE

** Transmit Conf. Report **

p. 1 April 6, 2010 11:27

	1		1	,	
Fax/Phone Number	Mode	Start	Time	Page	Result
96194567890	NORMAL	1, 11:27	0'28"	1	* OK

Al's Contracting

1212 Main Street, Suite B, San Diego CA 92111

April 6, 2010

Contact Person
Recruitment Agency/Association Name
Address Line 1
Address Line 2
Phone:
Fax:

Re: Request for Sub Bids

Project Title: (Insert Project Title)

Pre-bid Date: (Insert Pre-bid meeting date)

To Whom It May Concern:

Al's Contracting is bidding on the project referenced above as a Prime Contractor. We are requesting your assistance in recruiting DBE/DVBE/MBE/WBE/OBE subcontractors, and material and/or equipment suppliers in the areas of work included in, but not limited to, those listed below:

(List specified work areas here)

Plans, Specifications, and Project Requirements may be viewed at our office locates at 1212 Main Street, Suite B, San Diego, 92111, Monday through Friday from 8:00 am to 5:00 pm. Al's Contracting is an Equal Opportunity Contractor and will attempt to assist disadvantaged businesses in obtaining Bonding, Insurance, and Lines of Credit.

Please forward a list of subcontractors no later than April 11, 2009.

If you have any questions regarding this project, please contact Al Cuevas, Project Estimator at XXX-XXXX.

Sincerely,

Veronica Carbajal Project Administrator

Indicator 9 – Documentation and Subcontractor Negotiation (25 Points)

Bidder must act in good faith with interested subcontractors and has rejected no bid for other than legitimate business reasons.

All guotes received must be submitted with the bidder's SCOP documentation. This includes:

- Bids for areas of work that were not included in the outreach.
- Quotes from both certified and non-certified subcontractors and suppliers.
- Sub bid dollar amounts MUST match the bid-listed dollar amounts. The summary sheet dollar amounts must also match these amounts.
- All dollar amounts and scopes of work on the sub bid must not be altered by the prime bidder. If a revision is necessary, a revised quote must be obtained.
- All verbal quotes MUST be substantiated by a corresponding hard quote from the subcontractor/vendor and submitted with SCOP documentation.

All bid-listed subcontractors/vendors must be represented in the SCOP documentation.

- If they were not sent a letter, please detail in the comments section of the summary report how these subcontractors/vendors came to submit a bid.

In order to receive full credit for indicator 9, the bidder must:

- Submit **ALL** quotes received as well as any revised and follow-up hard quotes where necessary.
- Submit a **DETAILED** summary sheet which includes a breakdown of the subcontractors/vendors who responded and their corresponding work areas, listed the quoted amounts, the selected subcontractor/vendor, and the reasons for selection and non-selection.
- If you decide to **SELF-PERFORM** a specified work area, you **MUST** submit a **SELF-QUOTE** with your SCOP documentation to show that your price is competitive to that of the subcontractors who responded to your outreach.

Note:

- You are NOT required to select any subcontractor/vendor based solely on their certification status. Your decision to select a subcontractor should be based on the subcontractor's bid amount and/or qualifications.
- Although you may not be required to bid list all the selected subcontractors/vendors, you MUST indicate a selection for each work area ON THE SUMMARY SHEET. THIS INCLUDES SELF-PERFORMED AREAS.
 - a) If the amount of the subcontract is greater than ½ of 1% of the contract amount, you are required to bid list that subcontractor.
 - b) You are not required to list vendors/suppliers of the value of the contract, unless, credit is desired.

Summary of Subcontracting Bids

Project Name:

Bid Number:

	Status: Reason for Acceptance/Rejection													
:	Certification													
	Base Bid Amount													
	Subcontractor's Name													
	Type of Work													

Summary of Subcontracting Bids

Project Name:

Bid Number:

lype of Work	Subcontractor's Name	Base Bid Amount	Certification	status: Keason for Acceptance/ Kejection
Landscaping	Diaz Landscaping	34,956.28	OBE	Rejected: Bid too high, hard to get a hold of
Landscaping	Gabe's Landscaping	29,379.00	MBE	Accepted: Lowest & most complete bid
Landscaping	Herrera's Landscaping	35,238.00	OBE	Rejected: Complete bid, too high
Demolition	ACE Demo	18,932.10	WBE	Accepted: Complete bid/Lowest
Demolition	Red Demolition	25,983.00	OBE	Rejected: Incomplete bid/Too high
Demolition	Sander's Fast Demo	24,932.00	DVBE	Rejected: Complete bid/Too high
Concrete Finishing	Jimmy's Concrete	36,934.00	DBE	Rejected: Bid too high
Concrete Finishing	Mike's Concrete Finishing	27,459.00	OBE	Accepted: Complete bid/Lowest

Indicator 10 – Assistance with Bonds, Credit Lines and Insurance (10 Points)

Bidder made efforts to advise and assist interested subcontractors in obtaining bonds, credit lines and insurance required for subject property.

In order to receive full credit for indicator 10, the bidder must provide documentation of indicator 4 and indicator 5, which will demonstrate compliance with this indicator.